

FERC Meeting

November 30, 2021

Members in attendance: Firat Erdim (Chair), Brandi Latterell, Michelle Soupir, Aaron Wood

1) Guest Speaker: Paul Fuligni, Associate Vice President, FP&M
“A State of Elegant Decline” Presentation on Deferred Maintenance (DM) (9:10-9:45 am)

Key points from presentation (please see provided slide set for details):

- Models for sustainment spending (e.g. DoD, BOR, etc.) suggest we should be spending ~\$40-50 million per year. \$9.8 million was actually spent in FY21.
- DM backlog is approximately \$540 million. \$9.8 million was actually spent on DM backlog in FY21.
- Decreases in DM backlog due primarily to building demolition (e.g. Insectary Building).
- ISU has a larger DM backlog (Backlog/Square Feet value) than University of Iowa and peer institutions at the national scale, indicating ISU spends less on sustainment than the average peer institution. ISU has more high-risk space than average peer institution (73% of buildings vs. 66% of buildings in terms of building renovation age).
- The “Bottom 12” facilities in the DM backlog comprise 31% of the total backlog (\$168.2 million out of \$540 million) and consist primarily of STEM spaces. These 12 facilities incurred \$1.7 million of emergent repairs in FY21. ISU needs to spend \$33 million/year to stay ahead of failures in these highest risk facilities.
- 30-year Strategic Facilities Plan (currently under review by higher administration) calls for renewal or replacement of 2.3 million square feet. The strategic plan will be available to FERC in the near future.
- Only anecdotal evidence of negative effects of DM on teaching, research, and recruiting.
- ISU buildings are generally resilient, and none are currently at risk of immediate failures.

2) Update on reduction of custodial services (9:45-9:50 am)

- Pam Cain (Senior Vice President for Operations and Finance) confirmed to Firat a 5% cut before FY21 and prior to COVID pandemic. An effort to raise the custodial budget back to the FY20 level is underway.
- Paul Fuligni – FP&M has been authorized to return to FY20 custodial budget level and is trying to hire more custodial staff. The recent increase in ISU minimum wage to \$15/hour should help.

3) Scheduling Spring 2022 FERC meetings to be conducted via email due to the absence of three committee members. (9:50-9:51 am)

4) Adjournment – 9:51 am